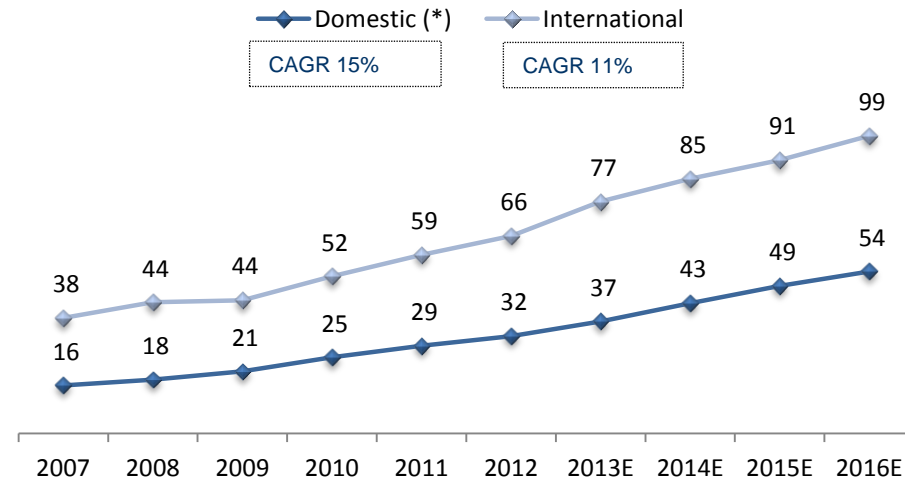


WIDEN YOUR WORLD

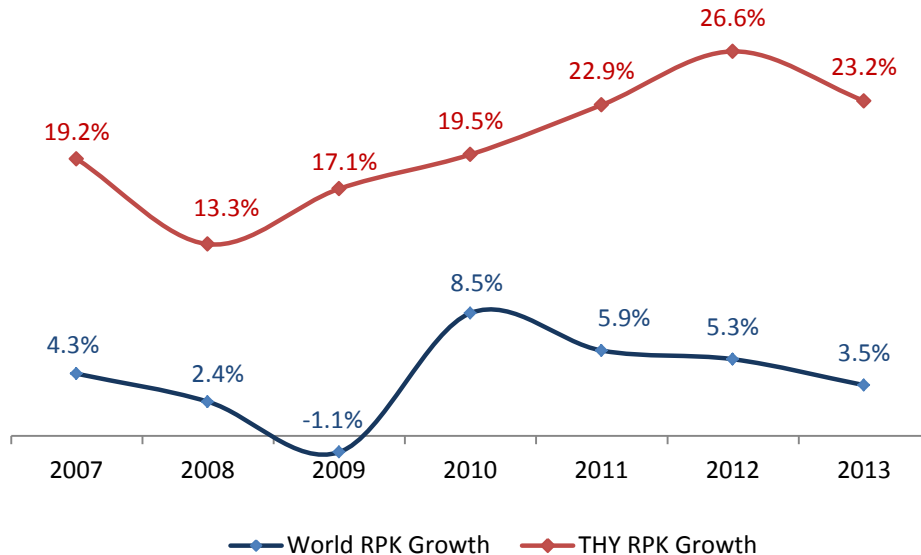
2013 FY Results

Turkish Market Growth (mn pax)

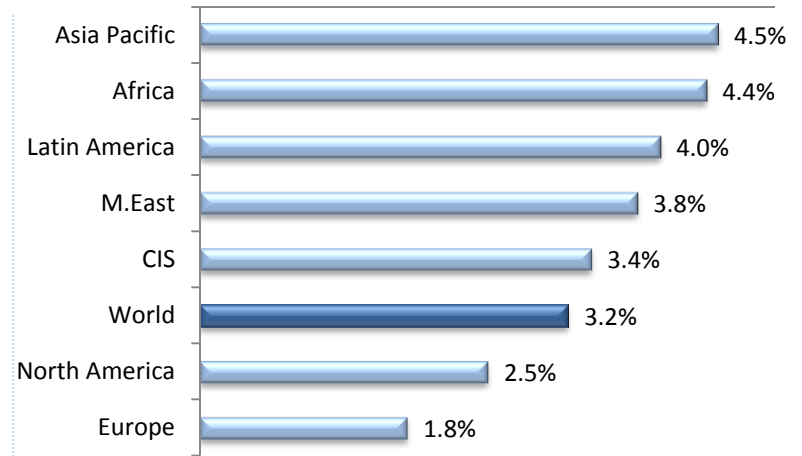


Source: General Directorate of State Airports Authority (DHMI). (*)Adjusted for double count on Domestic Pax

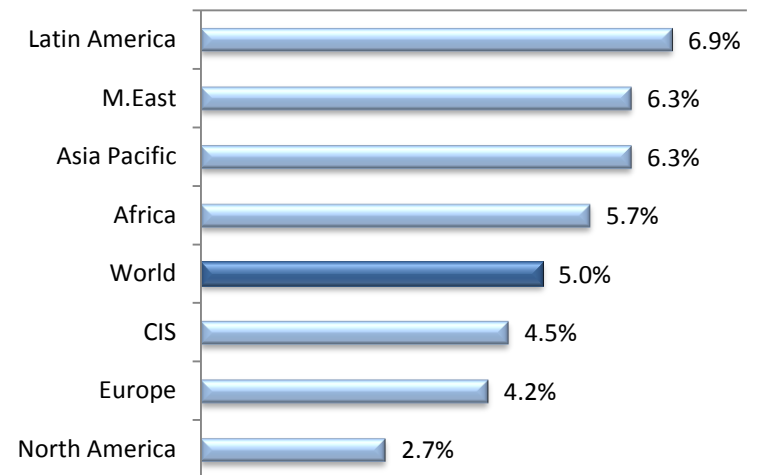
RPK Growth %



Annual GDP Growth Forecast (2012-2032)

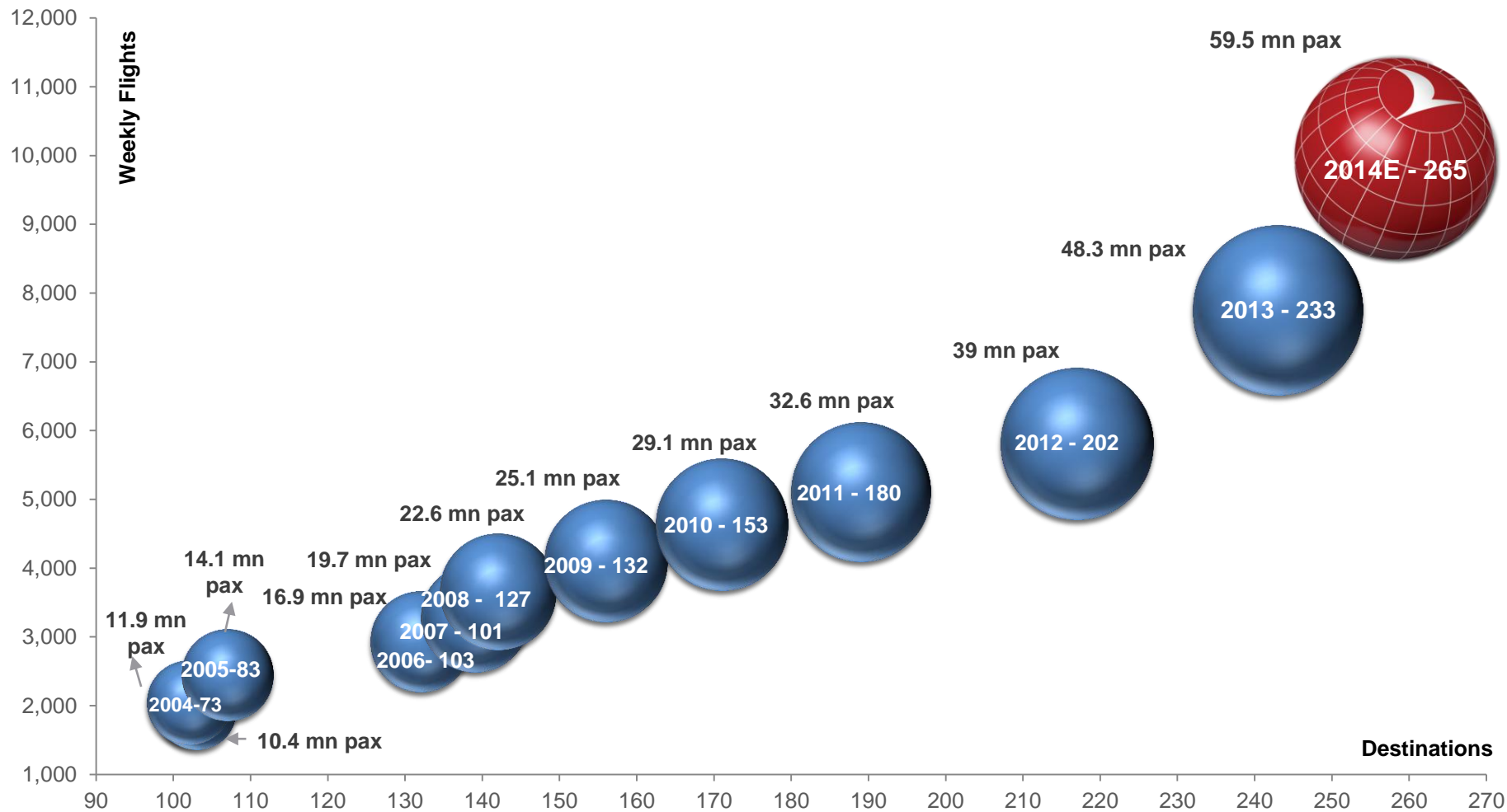


Annual RPK Growth Forecast (2012-2032)



Source: Boeing Current Market Outlook (2013-2032)

Turkish Airlines Diagonal Growth



Destinations: 201* International Lines in 105 Countries

AMERICAS (8)

BUENOS AIRES (7) **ATLANTA**
 CHICAGO (7) **BOGOTA**
 HOUSTON (7) **BOSTON**
 LOS ANGELES (7) **CARACAS**
 NEW YORK (14) **HAVANA**
 SAO PAULO (7) **MEXICO CITY**
 TORONTO (6) **MONTREAL**
 WASHINGTON D.C. (7) **SAN FRANCISCO**

AFRICA (36)

ABIDJAN (4) **MOGADISHU (5)**
 ACCRA (7) **MOMBASA (7)**
 ADDIS ABABA (7) **NAIROBI (7)**
 ALEXANDRIA (7) **NDJAMENA (4)**
 ALGIERS (21) **NIAMEY (5)**
 BENGHAZI (14) **NOUAKCHOTT (4)**
 CAIRO (21) **OUAGADOUGOU (5)**
 CAPETOWN (7) **SEBHA**
 CASABLANCA (7) **S. EL SHEIKH (4)**
 DAKAR (4) **TRIPOLI (21)**
 DAR ES SALAAM (5) **TUNIS (14)**
 DJIBOUTI (5) **YAOUNDE (4)**
 DOUALA (3) **ABUJA**
 ENTEBBE(7) **ASMARA**
 HURGADA (3) **ASWAN**
 JOHANNESBURG(7) **BAMAKO**
 KANO (4) **JUBA**
 KIGALI (7) **LUXOR**
 KINSHASA (5) **LUANDA**
 KHARTOUM (7) **ORAN**
 KILIMANJARO (7) **CONSTANTINE**
 LAGOS (7) **TLEMCEN**
 LIBREVILLE (3) **BATNA**
 MISRATA (7) **COTONOU**
CONAKRY

EUROPE (93)

AALBORG (5) **EKATERINBURG (4)**
 AMSTERDAM (28) **FRIEDRICHSHAFEN (7)**
 ATHENS (26) **FRANKFURT (38)**
 BAKU (28) **GANJA (4)**
 BARCELONA (21) **GENEVA (21)**
 BASEL (7) **GENOA (7)**
 BATUMI (7) **GOTHENBURG (14)**
 BELGRADE (17) **HAMBURG (21)**
 BERLIN (35) **HANNOVER (14)**
 BILBAO (7) **HELSINKI (14)**
 BILLUND (3) **KAZAN (4)**
 BIRMINGHAM (10) **KIEV (16)**
 BOLOGNA (14) **LEFKOSA (21)**
 BREMEN (7) **LEIPZIG (7)**
 BRUSSELS (35) **LISBON (7)**
 BUCHAREST (21) **LJUBLJANA (7)**
 BUDAPEST (14) **LONDON (58)**
LUXEMBOURG (7)
 CHISINAU (7) **LVIV (3)**
 COLOGNE (21) **LYON (14)**
 CONSTANTA (3) **MADRID (21)**
 COPENHAGEN (21) **MALAGA (7)**
 DNEPROPETROVSK (7) **MALTA (5)**
 DUBLIN (12) **MANCHESTER (14)**
 DUSSELDORF (35) **MARSEILLE (5)**
 EDINBURGH (7) **MILAN (35)**

42 DOMESTIC LINES

MINSK (4)
MOSCOW (42)
MUNICH (35)
NAKHICHEVAN (4)
NAPOLI (7)
NICE (7)
NOVOSIBIRSK (3)
NURNBERG (14)
ODESSA (11)
OSLO (14)
PARIS (28)
PODGORICA (4)
PRAG (14)
PRISTINA (14)
RIGA (7)
ROME (25)
ROSTOV (3)
SANTIAGO DE COMPOSTELA(7)
SALZBURG (7)
SARAJEVO (18)
SIMFEROPOL (10)
SKOPJE (14)
SOCHI (3)
SOFIA (14)
STOCKHOLM (21)
ST.PETERSBURG (4)
STUTTGART (25)
TALLINN (7)
TBILISI (28)
THESALONIKI (14)
TIRANA (14)
TORINO (7)
TOULOUSE (7)
UFA (5)
WARSAW (4)
VALENCIA (7)
VENICE (21)
VIENNA (35)
VILNIUS (3)
ZAGREB (14)
ZURICH (21)
KASSEL
MUNSTER
KHARKIV
KRAKOV
LA CORUNA
NANTES
ROTTERDAM
ASTRAKHAN
STAVROPOL
CATANIA
VARNA
PISA
BADEN-BADEN
BORDEAUX

FAR EAST (31)

ALMATY (9) **JAKARTA (7)**
 ASHKHABAD (21) **KABUL (7)**
 ASTANA (3) **KARACHI (7)**
 BANGKOK (14) **KATHMANDU (7)**
 BEIJING (7) **KUALA LUMPUR (7)**
 BISHKEK (22) **MALE (4)**
 COLOMBO (7) **MEZAR-I SHERIF (4)**
 DHAKA (7) **MUMBAI (7)**
 DUSHANBE (2) **NEW DELHI (8)**
 GUANGZHOU (7) **LAHORE (3)**
 HO-CHI-MINH (7) **OSAKA (7)**
 HONG KONG (6) **OSH (5)**
 ISLAMABAD (4) **SHANGHAI (7)**

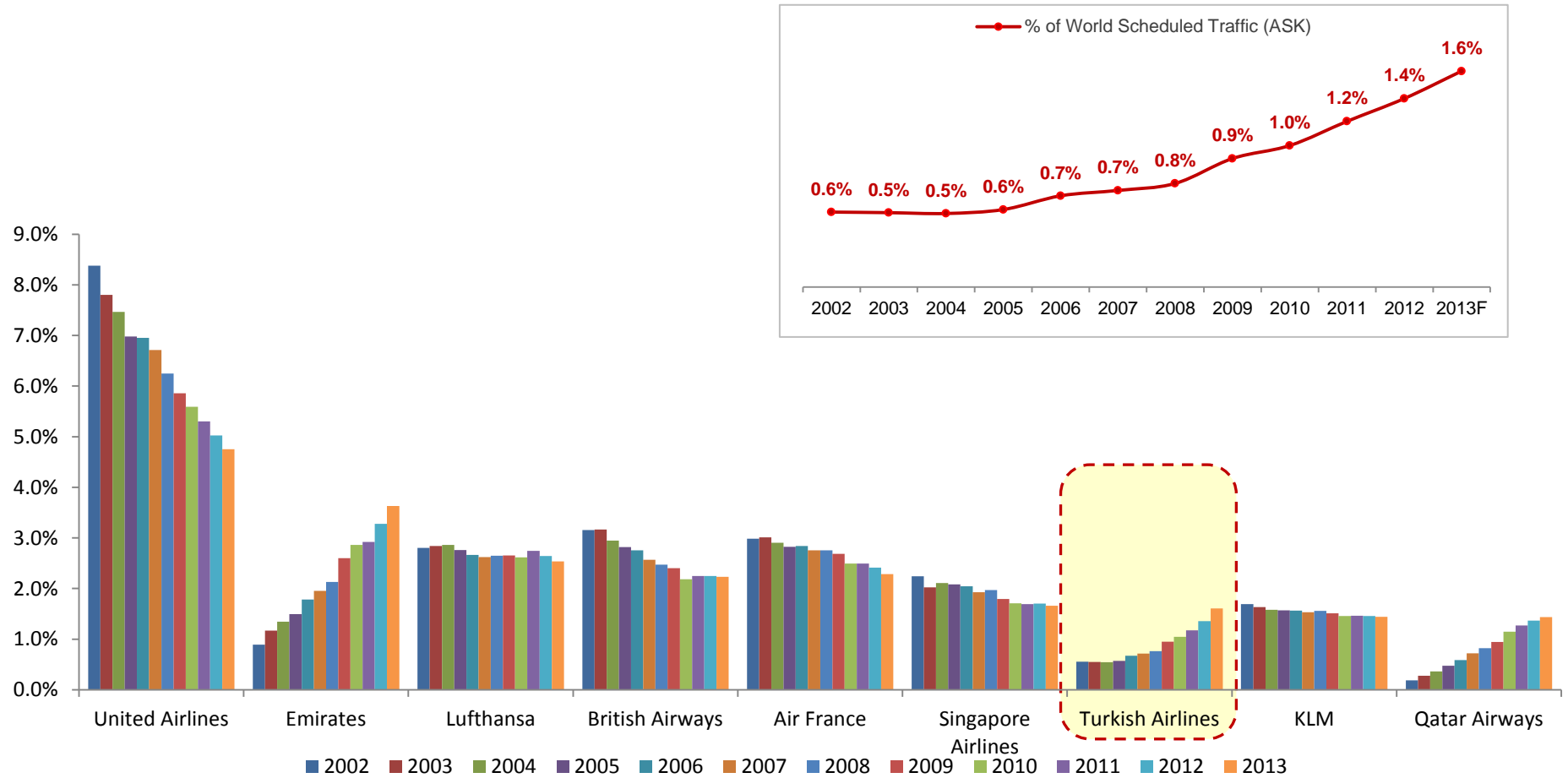
MIDDLE EAST (33)

ABU DHABI (6) **ERBIL(7)**
 ADEN (7) **ESFEHAN (4)**
 ALEPPO **JEDDAH (21)**
 AMMAN (14) **KERMANSHAH (2)**
 AQABA (5) **KUWAIT (21)**
 BAGHDAD (10) **MADINAH (14)**
 BAHRAIN (7) **MASHAD (5)**
 BASRA (7) **MOSUL (3)**
 BEIRUT (21) **MUSCAT (7)**
 DAMASCUS **NAJAF (5)**
 DAMMAM (7) **RIYADH (14)**
 DOHA (10) **SANAA (7)**
 DUBAI (14) **SHIRAZ (5)**
 EL-KASIM (4) **SULAYMANIYAH (5)**
TABRIZ (7)
TAIF (3)
TEHRAN (28)
TEL AVIV (53)
YANBU (7)
ABHA
AHVAZ

*As of December 2013

Planned (Weekly Frequency from all airports)

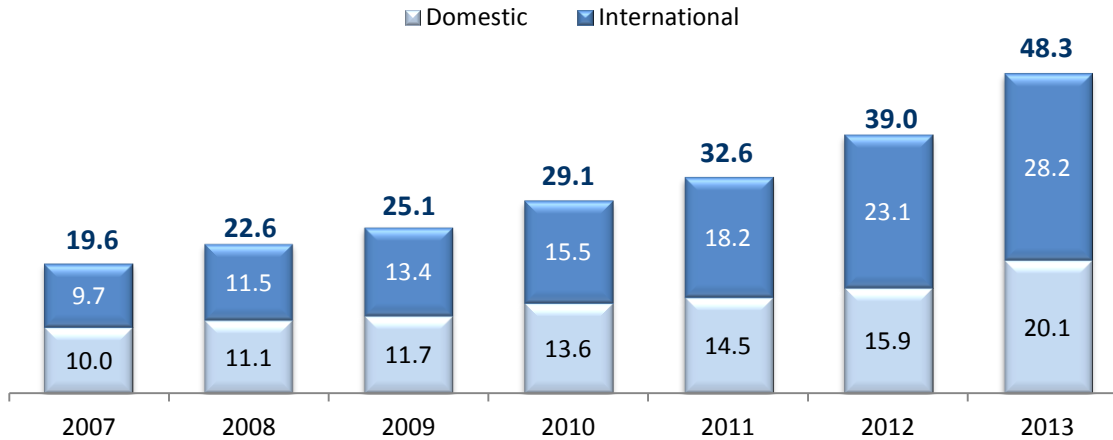
Global Market Share Gains



Source: 2002 ICAO, 2003- 2013 IATA, sorted by the highest 12M ASK values

Passenger Traffic

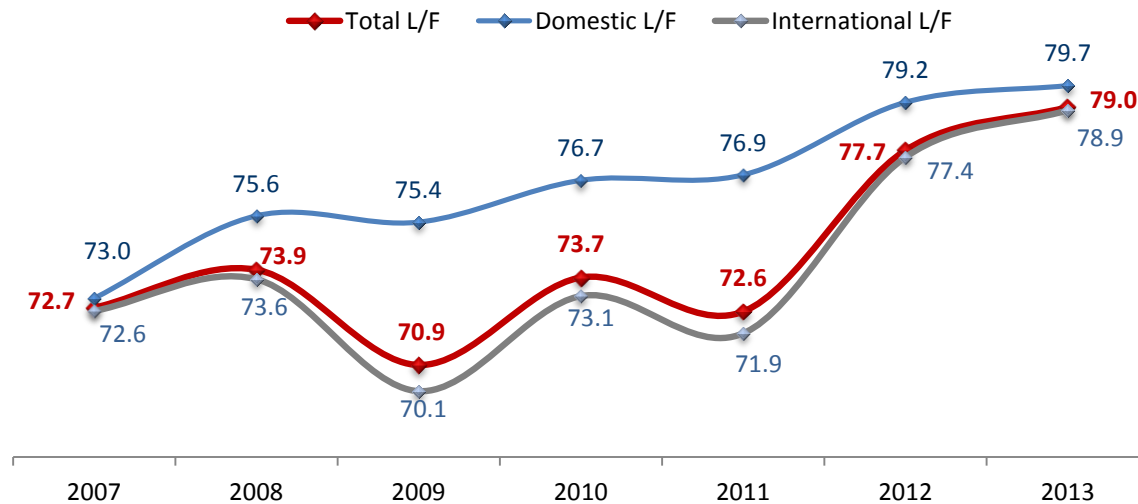
Total Passengers (Mn)



THY Passenger Traffic 2012 vs 2013

Landing	up by	22.2%
ASK	up by	21.1%
RPK	up by	23.2%
Passenger	up by	23.6%
L/F	up by	1.4 pt

Load Factor %

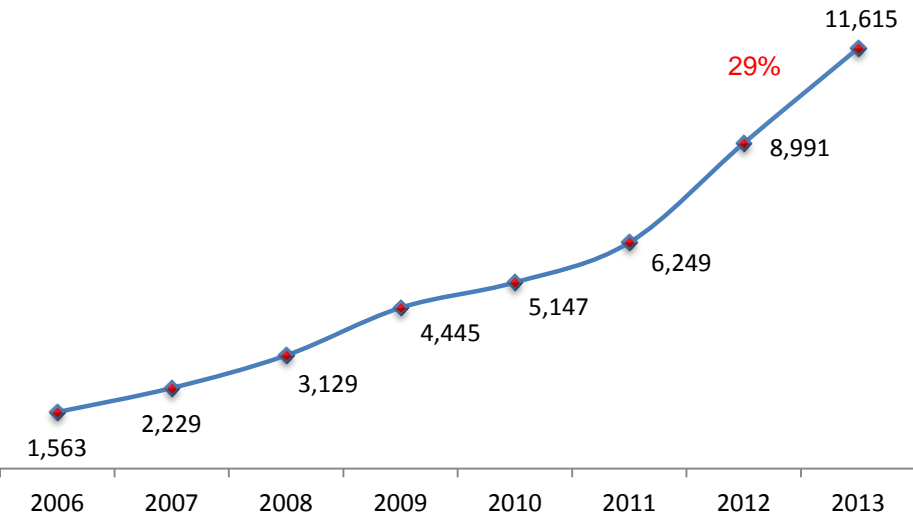


ANNUAL CHANGE (%)

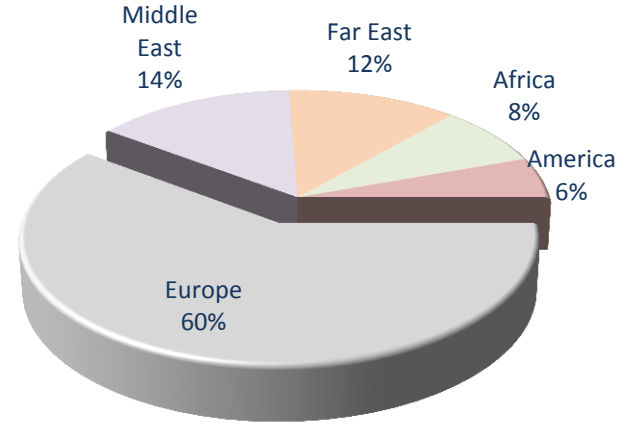
	2007	2008	2009	2010	2011	2012	2013
ASK	13%	11%	22%	15%	25%	18%	21%
RPK	19%	13%	17%	19%	23%	27%	23%
PAX	16%	15%	11%	16%	12%	20%	24%
L/F (Pt)	4.0	1.2	-3.0	2.8	-1.1	5.1	1.4

Passenger Breakdown

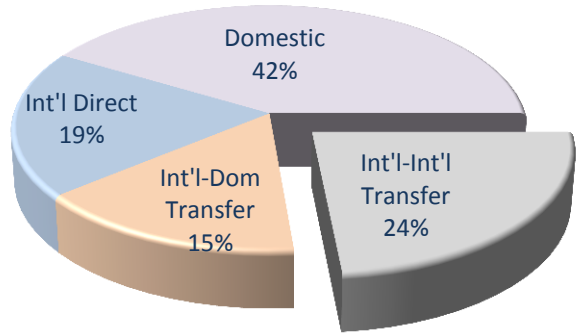
Int'l to Int'l Transfer Passengers ('000)



Int'l. Passenger Breakdown by Geography

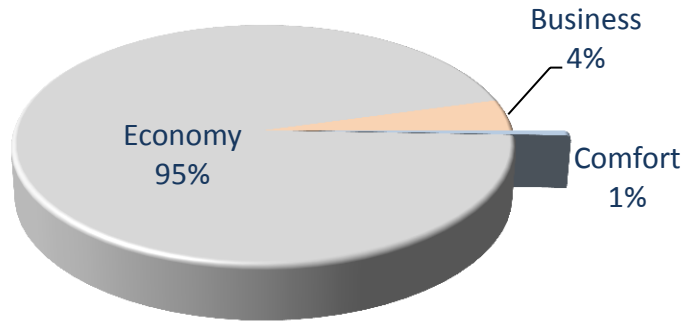


Passenger Breakdown by Transfer Type



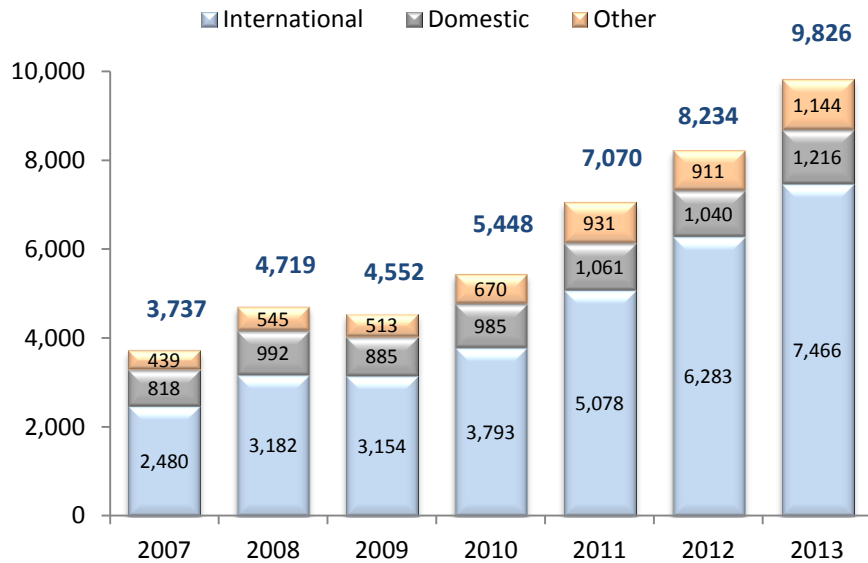
Int'l to int'l transfer passengers' share in total international passengers is 41%.

Passenger Breakdown by Cabin Class

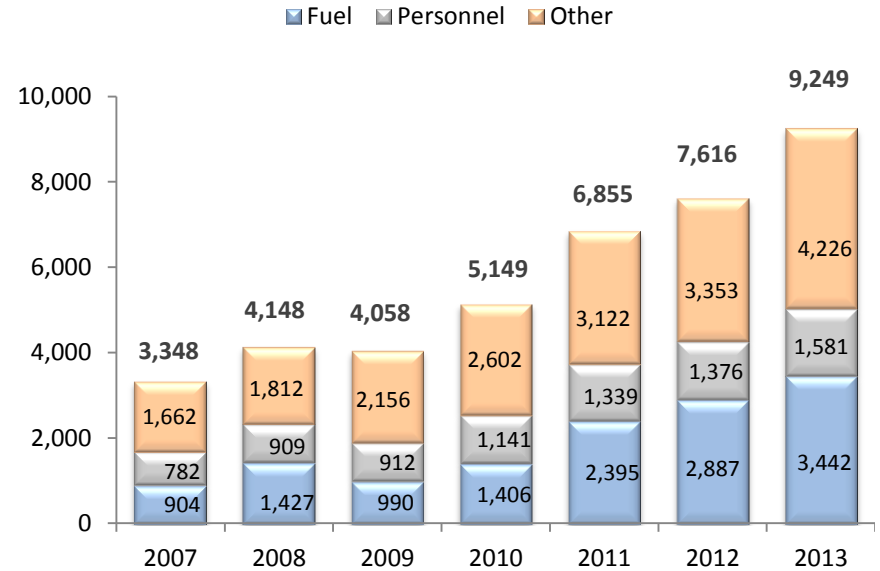


Total Revenue and Expenses

Revenue (Mn\$)



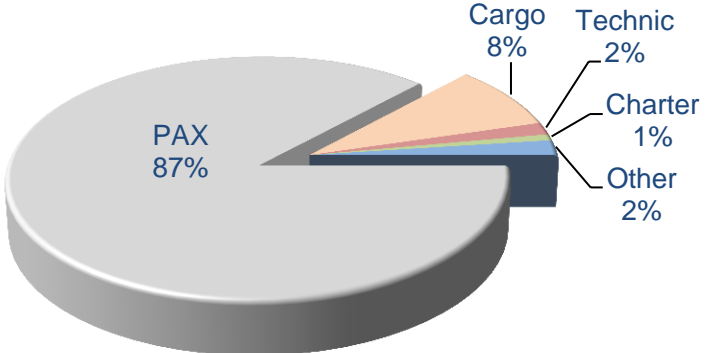
Expenses (Mn\$)



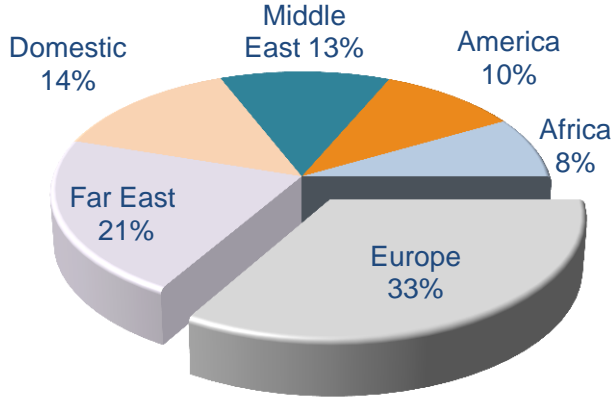
* Other revenue includes cargo, charter and other revenue

Revenue Breakdown (2013)

Revenue by Business Type

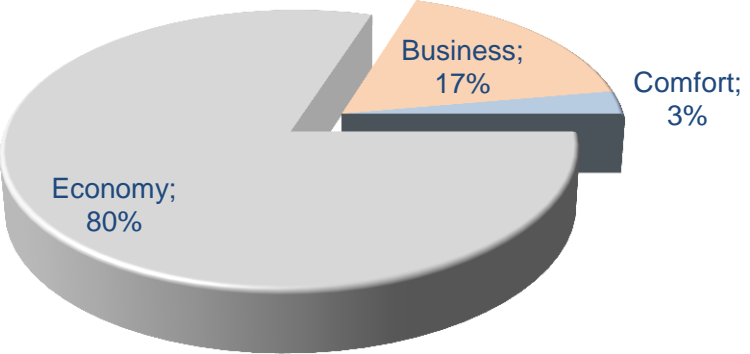


Revenue* by Geography

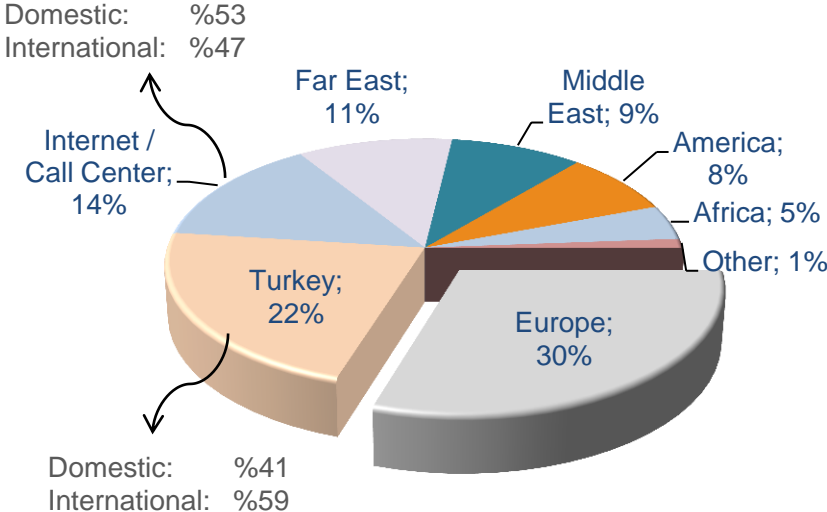


* Scheduled pax and cargo revenue

Revenue by Passenger Class



Revenue by Point of Sale

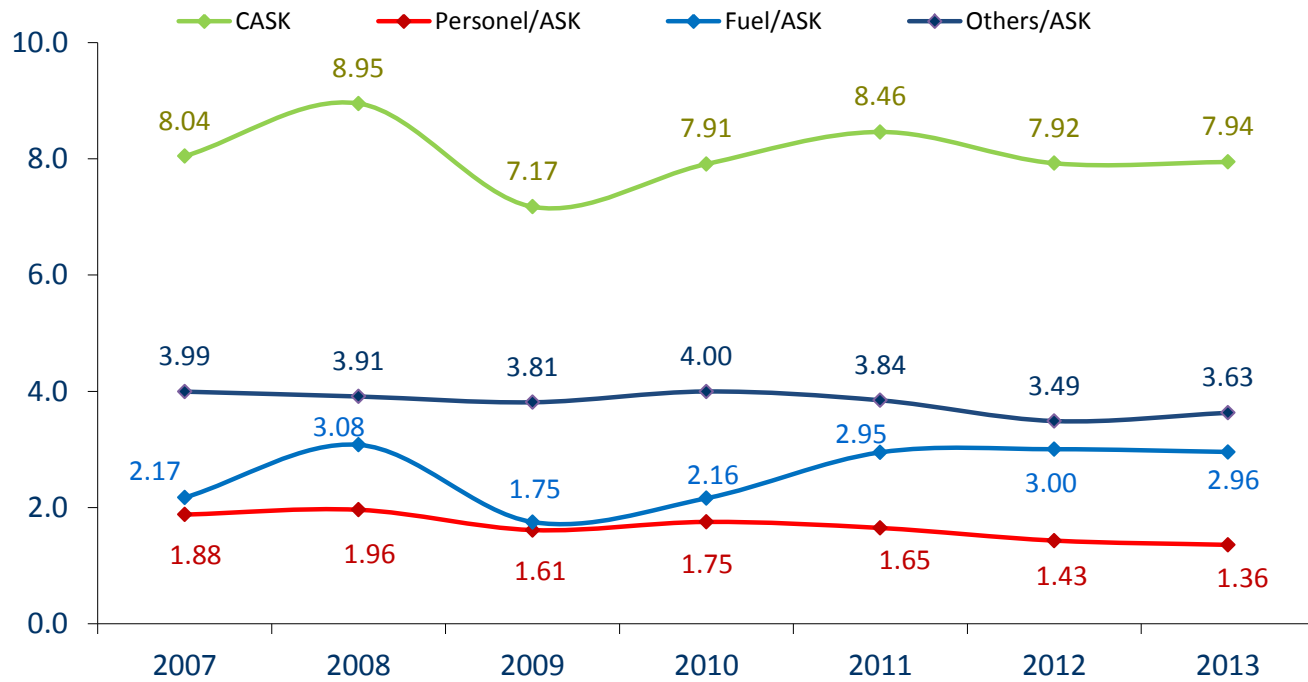


Operational Expense Breakdown

(mn USD)	2012	% in Total	2013	% in Total	13/12 Change
Fuel	2,887	37.9%	3,442	37.2%	19.2%
Personnel	1,376	18.1%	1,581	17.1%	14.9%
Landing, Navigation & Air Traffic	631	8.3%	799	8.6%	26.7%
Landing and navigation	277	3.6%	347	3.8%	25.6%
Air Traffic Control	354	4.7%	452	4.9%	27.6%
Sales & Marketing	637	8.4%	751	8.1%	17.8%
Commissions and Incentives	292	3.8%	331	3.6%	13.3%
Reservation System	166	2.2%	205	2.2%	23.7%
Advertising	106	1.4%	130	1.4%	22.6%
Other	73	1.0%	84	0.9%	15.8%
Depreciation	574	7.5%	650	7.0%	13.2%
Ground Handling	461	6.1%	555	6.0%	20.4%
Passenger Services & Catering	348	4.6%	465	5.0%	33.6%
Aircraft Rent	243	3.2%	448	4.8%	84.5%
Operational Lease	175	2.3%	149	1.6%	-14.7%
Wet Lease	68	0.9%	299	3.2%	339.9%
Maintenance	218	2.9%	312	3.4%	42.8%
General Administration	56	0.7%	66	0.7%	17.9%
Other	185	2.4%	180	1.9%	-2.5%
TOTAL	7,616	100%	9,249	100%	21.4%
Operating Cost per ASK (USc)	7.92	-	7.94	-	0%
Ex-fuel Operating Cost per ASK (USc)	4.92	-	4.99	-	1%

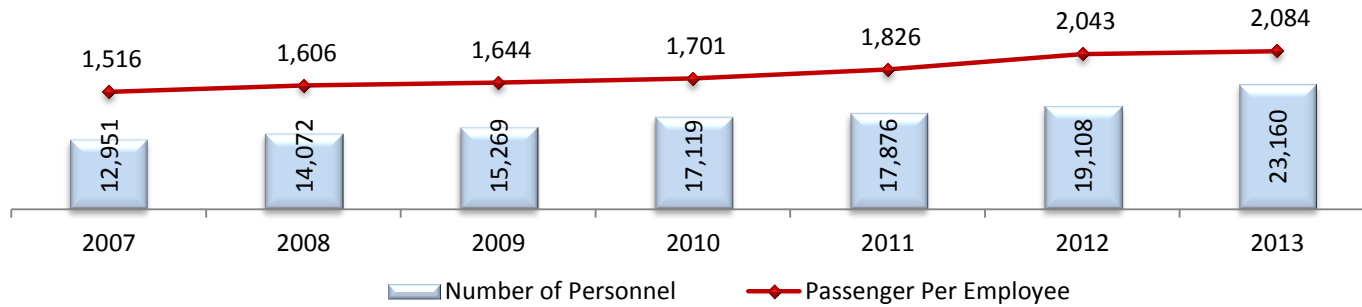
Unit Operating Costs

Cost Per ASK (\$ cent)



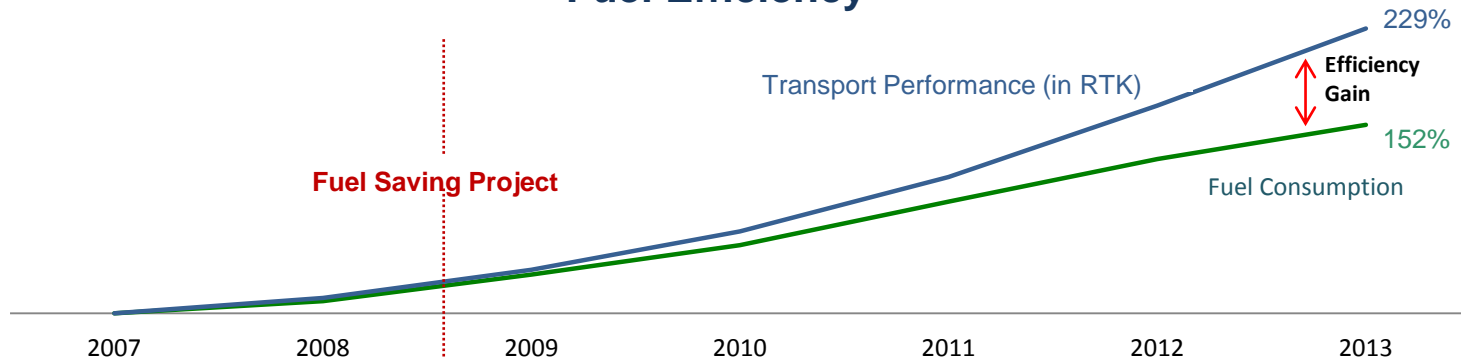
Operating Efficiency

Personnel Efficiency

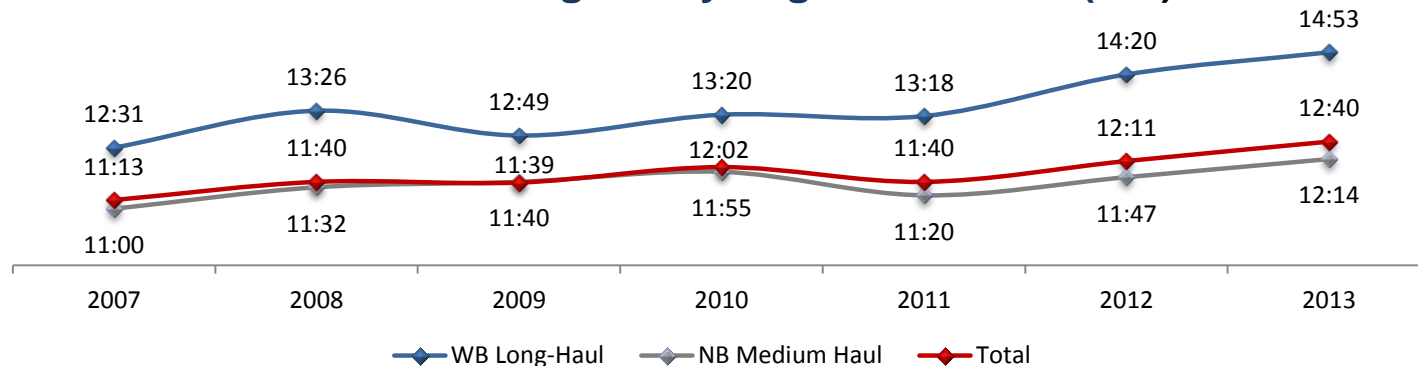


* THY Technic, THY Habom and THY Aydın Çıldır Personel is included.

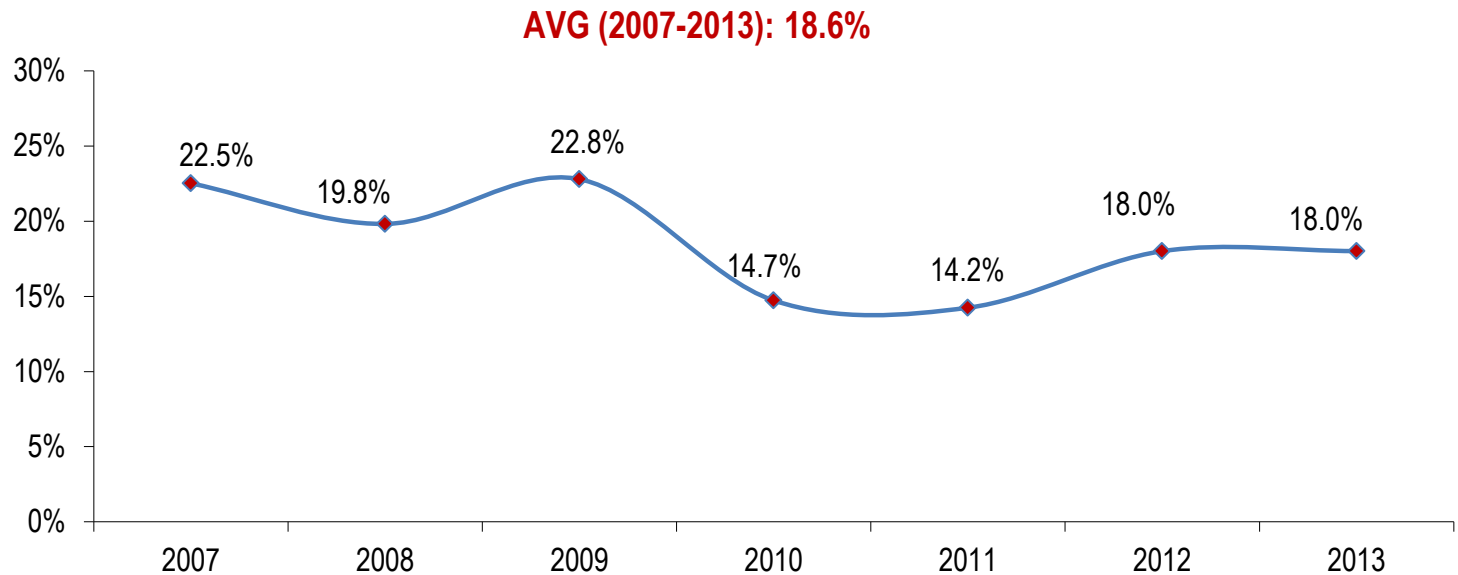
Fuel Efficiency



Average Daily Flight Utilization (hrs)



EBITDAR Margin



(mn USD)	2007	2008	2009	2010	2011	2012	2013
Revenue	3,737	4,719	4,552	5,448	7,070	8,234	9,826
Net Income	204	874	362	185	11	657	357
Net Income Margin	5.5%	18.5%	7.9%	3.4%	0.2%	8.0%	3.6%
EBIT	429	592	530	262	277	687	762
EBIT Margin	11.5%	12.5%	11.6%	4.8%	3.9%	8.3%	7.8%
EBITDAR	842	935	1,038	802	1,007	1,483	1,770
EBITDAR Margin	22.5%	19.8%	22.8%	14.7%	14.2%	18.0%	18.0%

Peer Group vs Turkish Airlines Profitability

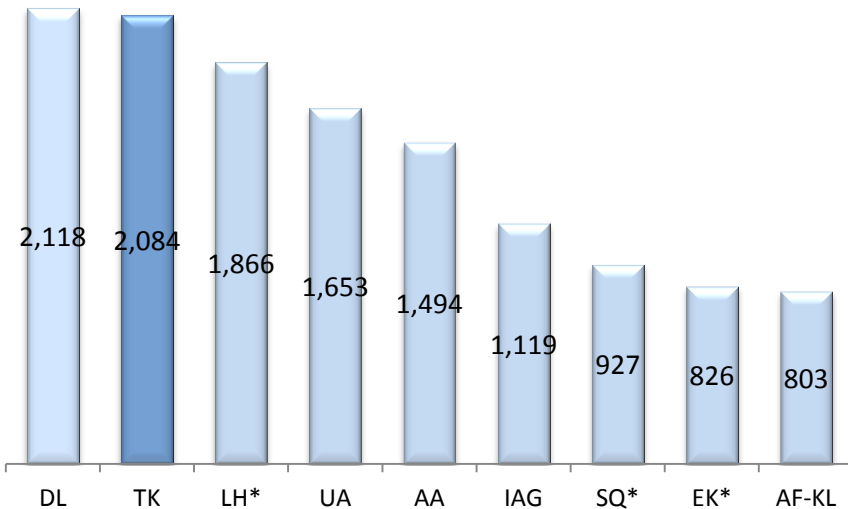
EBITDAR Margin % Comparison 2013 Annual



* 2012 FY results, Lufthansa Passenger Airlines. Others based on Group financials.
Source: Calculated based on public company reports.

Peer Group vs Turkish Airlines Efficiency

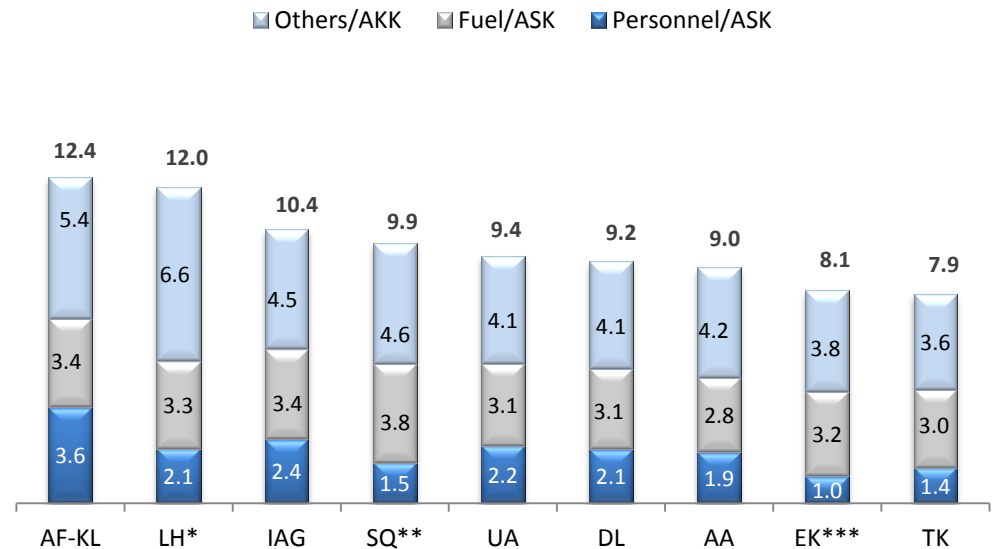
PAX Per Personnel (2013)



* 2012 FY results. Lufthansa Passenger Airlines. Others based on Group financials.

Source: Calculated based on public company reports.

Cost Per ASK (\$ Cent) 2013



* Lufthansa Passenger Airlines. 2013 9M results. Others based on Group financials.

**April-December 13 9M results

*** 2012 FY results

Current Fleet as of December 2013

	Type	Total	Owned	Financial Lease	Opr./Wet Lease	Seat Capacity	Average Fleet Age	Year End Fleet*							
								2014	2015	2016	2017	2018	2019	2020	2021
Wide Body	A330-200	8		5	3	2,084	9.0	16	16	16	14	14	13	10	10
	A330-300	12		12		3,468	2.1	18	25	30	30	30	30	30	30
	A340-300	7	7			1,890	17.6	7	7	7	7	7	7	7	7
	B777-3ER	12		12		4,044	2.8	16	23	29	32	32	32	32	32
	Wet Lease	3			3	936	6.5								
	Total	42	7	29	6	12,422	6.5	57	71	82	83	83	82	79	79
Narrow Body	B737-900ER	10		10		1,510	1.5	10	15	15	15	15	15	15	
	B737-9 MAX											5	10	10	
	B737-800	48	14	24	10	7,680	7.9	58	58	78	77	68	68	68	
	B737-800 WL	22	10		12	3,908	11.8	32	31	29	29	27	27	17	
	B737-8 MAX											20	30	55	
	B737-700	4			4	496	7.9	3	3	1	1	1	1		
	B737-700 WL	10			10	1,490	7.5	8							
	A320-200	33		12	21	5,312	7	33	30	30	23	19	12	12	
	A321-200	41		39	2	7,570	3.3	43	56	66	68	68	68	66	
	A320 NEO									4	4	4	4	4	
	A321 NEO										4	31	56	88	
	A319-100	14		6	8	1,848	5.7	14	14	14	11	9	8	6	
Total	182	24	91	67	29,814	6.6	201	207	237	232	262	294	341		
Cargo	A310-300	2	2			-	25.4	2	2	2	2	2	2		
	A330-200	5		5		-	1.7	5	5	5	5	5	5		
	Wet Lease	2			2	-	11.8								
	Total	9	2	5	2	-	9.2	7	7	7	7	7	7		
GRAND TOTAL	233	33	125	75	42,236	6.7	265	285	326	322	352	383	427		
Seat Capacity Change :								15%	11%	15%	0%	9%	8%	11%	1%

* After exit/delivery

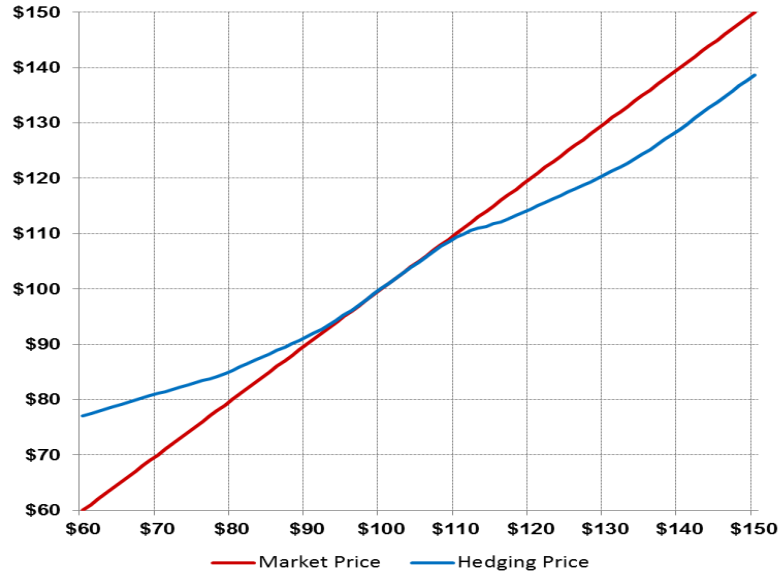
Fleet Development

		2011-2021 Aircraft Purchases												
		Delivered				To Be Delivered								
	Type	2011	2012	2013	TOTAL	2014	2015	2016	2017	2018	2019	2020	2021	TOTAL
Wide Body	A330-300	3	3	2	8	6	7	5						18
	B777-3ER	7			7	4	7	6	3					20
	Total	10	3	2	15	10	14	11	3					38
Narrow Body	B737-900ER	2	7	1	10		5							5
	B737-9 MAX				0					5	5			10
	B737-800	2	2	6	10	10		20						30
	B737-8 MAX*				0					20	10	25	10	65
	A321	8	7	9	24		13	10	2					25
	A320 NEO				0			4						4
	A321 NEO**				0				4	27	25	32		88
	A319	6			6									
Total	18	16	16	50	10	18	34	6	47	40	62	10	227	
Cargo	A330-200F	1	1	2	4									
	Total	1	1	2	4									
GRAND TOTAL		29	20	20	69	20	32	45	9	47	40	62	10	265

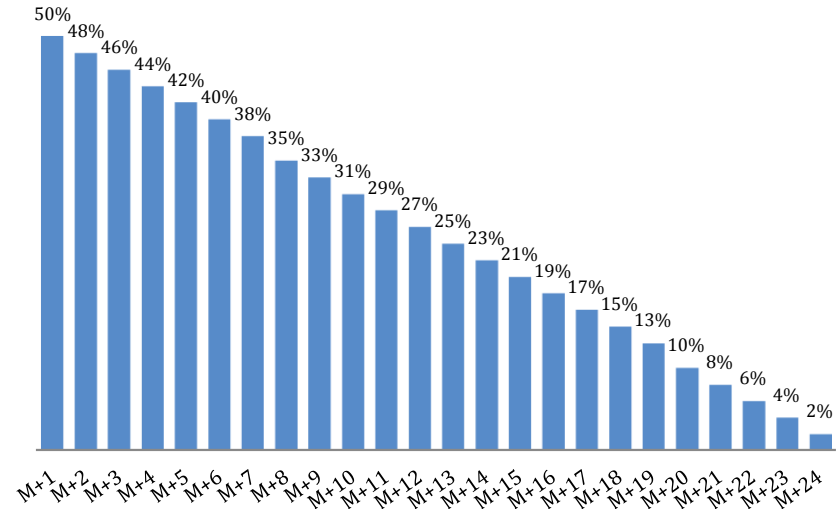
* Including 15 optional aircraft in 2020 and 10 in 2021

** Including 7 optional aircraft in 2018, 8 in 2019 and 20 in 2020

Hedging Fuel Price Risk



Turkish Airlines Fuel Hedging Rate

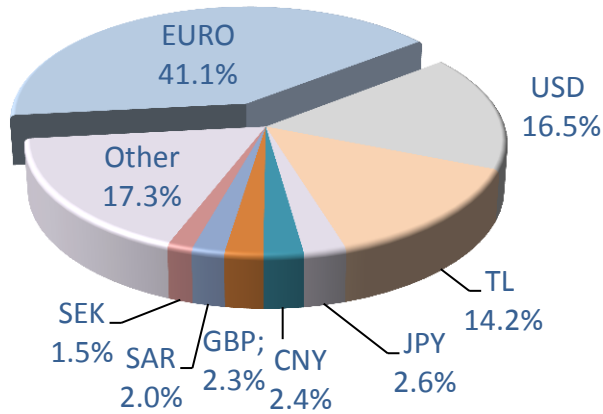


- Around 13 mio barrels of hedged position on ICE BRENT as of December 31th, 2013
- The break-even price of the hedged position is \$102/bbl

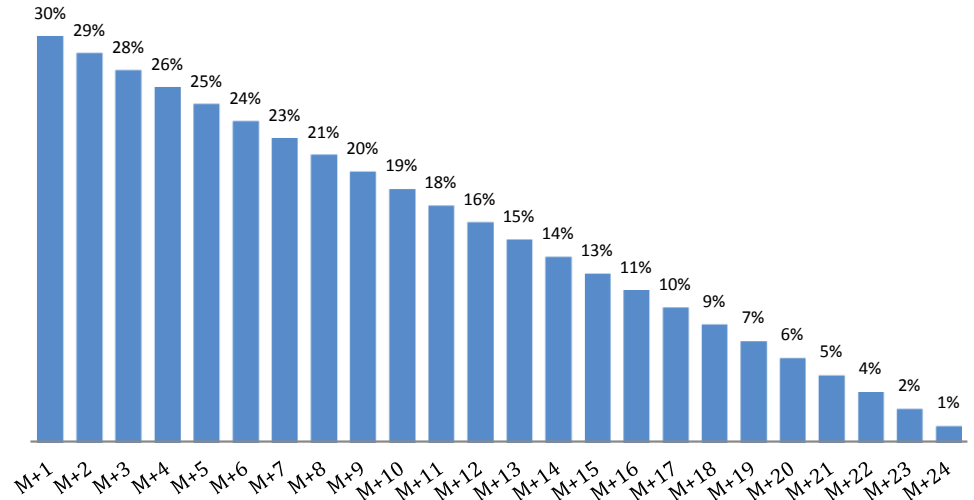
- Active Surcharge Policy : 50% of fuel cost is reflected to ticket prices
- Decreasing layered hedging strategy (24 months)
- Crude oil based swaps and options
- Aim to reach 50% of budgeted consumption
- Hedge ratio as of December 2013: %33

Hedging Currency Risk

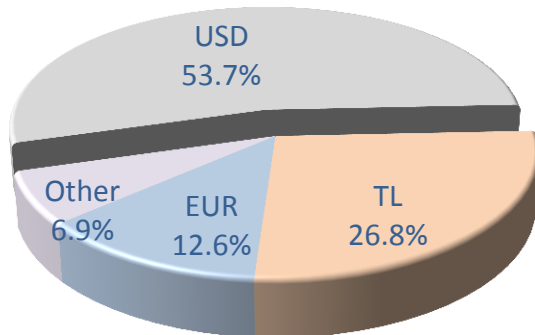
Revenue by Currency (2013)



Hedging Policy – THY Currency Hedging Rate



Expenses by Currency (2013)

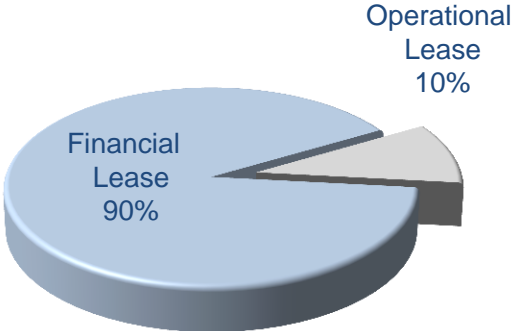


- Monthly gradually decreasing layered hedging strategy.
- Sell EUR, Buy USD and TRY via forward contracts.
- Each contract for 24-month period.
- Target hedge levels: 30% for TRY, 25-35% for USD.
- Flexible hedge strategy with respect to conditions.

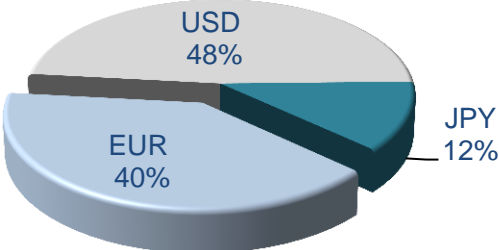
Debt Management and Aircraft Financing

As of 31.12.2013
Total Debt : 6.0 Bn USD

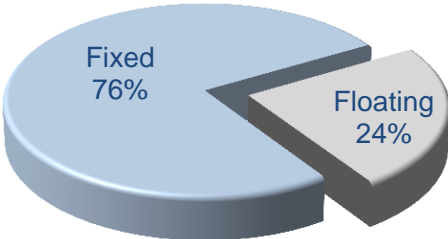
Lease Type



Currency Type

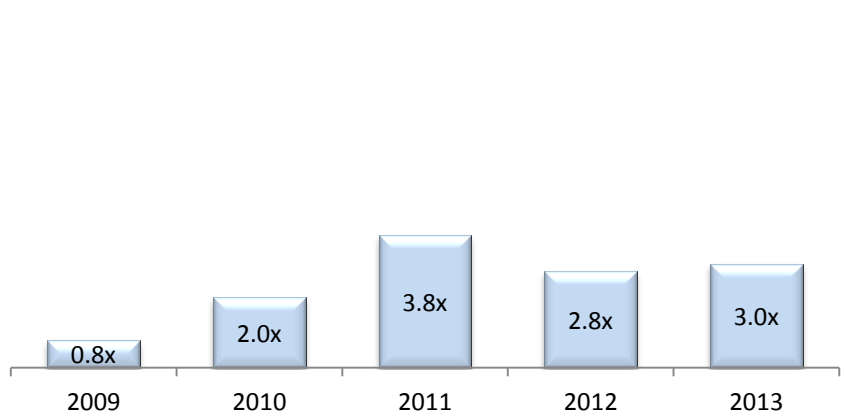


Interest Rate Type

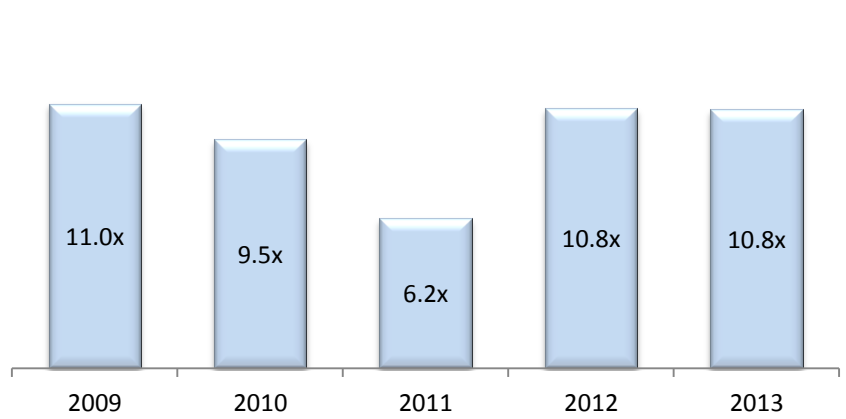


Financial Ratios as of 31 December 2013

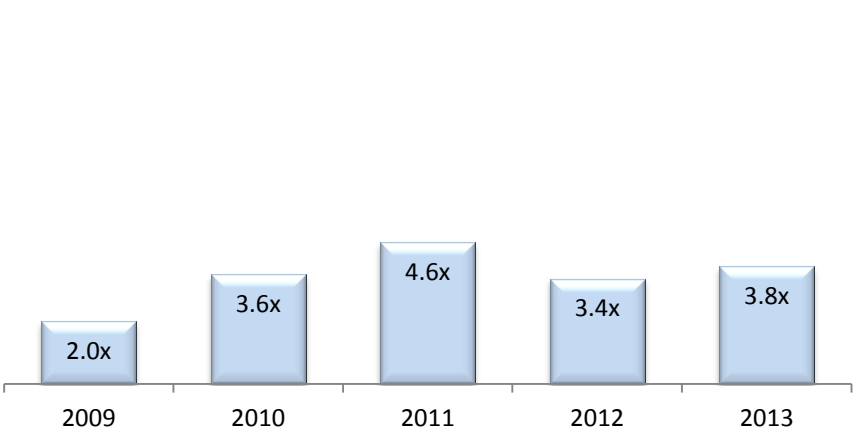
Net Debt / EBITDA



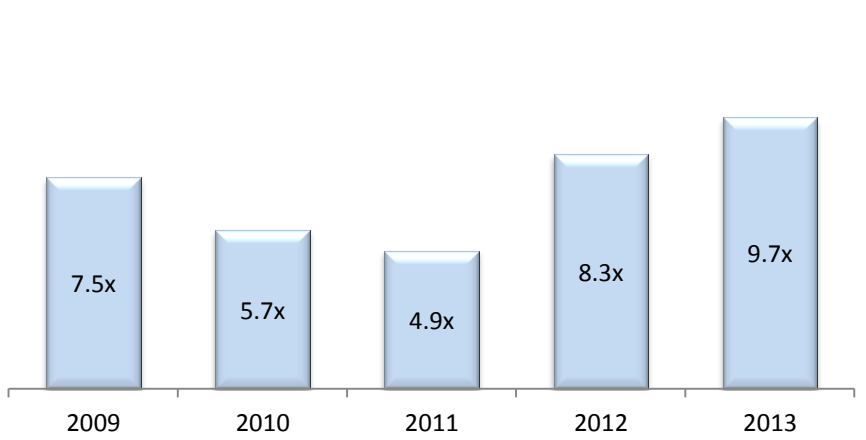
EBITDA / Net Interest Cost



Adjusted Net Debt⁽¹⁾ / EBITDAR

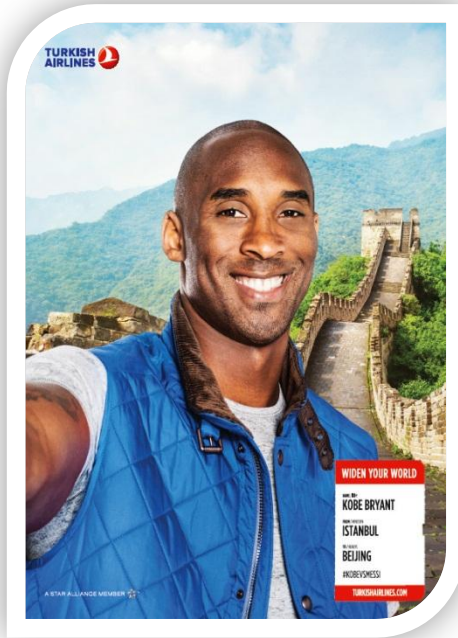


EBITDAR / Adjusted Net Interest Cost⁽²⁾



(1) Adjusted for the capitalization of operating leases including 70% of wet lease
 (2) Adjusted by the portion of financial costs within operating leases (35%)

Highlights: 'New ad reaches a record view count in Youtube'



The Best in Europe in the last 3 years



Winner of 3 awards at the 2013 Skytrax World Airline Awards:

- › Best Airline Europe
- › Best Business Class Catering
- › Best Airline in Southern Europe

The only 4 Star Airline in all categories in Europe



**TURKISH
AIRLINES** 

A STAR ALLIANCE MEMBER 

THANK YOU



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Balance Sheet

Assets (mn USD)	2007	2008	2009	2010	2011	2012	2013
Cash and Equivalents	412	1,288	871	581	934	1,028	647
Trade Receivables	211	231	295	374	405	434	538
Other Current Assets	654	214	693	1,304	802	704	940
Total Current Assets	1,277	1,733	1,858	2,259	2,140	2,166	2,125
Net Fixed Assets	2,777	3,343	3,195	4,168	5,873	7,121	8,041
of which Aircraft and Engines	2,414	3,046	2,914	3,822	5,319	6,392	7,030
Other Non-Current Assets	169	155	638	462	672	1,236	1,734
Total Non-Current Assets	2,949	3,499	3,834	4,629	6,545	8,357	9,775
Total Assets	4,226	5,231	5,692	6,888	8,685	10,523	11,901

Liabilities (mn USD)	2007	2008	2009	2010	2011	2012	2013
Lease Obligations	1,541	2,127	1,985	2,703	4,189	4,862	5,413
Passenger Flight Liabilities	326	322	390	436	677	936	1,201
Accounts Payable	313	288	371	476	461	510	680
Other Liabilities	460	519	659	850	976	1,183	1,345
Total Liabilities	2,640	3,256	3,404	4,464	6,303	7,491	8,638
Total Shareholders Equity	1,587	1,975	2,288	2,424	2,382	3,032	3,262
of which Issued Capital	150	116	581	647	635	673	647
of which Retained Earnings	-338	0	572	827	723	779	1,017
of which differences from currency translation	0	3	3	2	423	320	775
of which restatement effect on shareholder's equity	1,493	1,106	746	727	595	630	527
Total Liabilities & Shareholders Equity	4,226	5,231	5,692	6,888	8,685	10,523	11,901

Income Statement

(mn USD)	2007	2008	2009	2010	2011	2012	2013	13/12 Change
Operating Revenue	3,737	4,719	4,552	5,448	7,070	8,234	9,826	19%
Operating Expenses (-)	3,348	4,148	4,058	5,149	6,855	7,616	9,249	21%
of which Fuel	904	1,427	990	1,406	2,395	2,887	3,442	19%
of which Personnel	782	909	912	1,141	1,339	1,376	1,581	15%
of which Depreciation	281	221	302	297	486	574	650	13%
of which Rent	164	162	249	305	297	243	448	85%
Operating Profit	389	571	494	299	215	618	577	-7%
Income From Other Operations	174	44	59	92	96	94	121	29%
Loss From Other Operations (-)	8	162	84	79	237	64	40	-37%
Profit from Operating Activities	556	453	468	312	73	648	657	1%
Income From Investment Activities	-	-	-	-	-	274	69	-75%
Share of Investments' Profit (Loss)	12	3	8	-24	6	3	55	1513%
Financial Income	238	1,100	112	47	158	48	27	-43%
Financial Expense (-)	520	550	112	99	150	189	307	62%
Profit Before Tax	285	1,006	477	237	87	785	502	-36%
Tax (-)	81	132	115	51	76	128	145	13%
Net Profit	204	874	362	185	11	657	357	-46%

EBITDAR Calculation

(mn USD)	2012	2013	13/12 Change
Sales Revenue	8,234	9,826	19%
Cost of Sales (-)	6,554	8,003	22%
GROSS PROFIT/(LOSS)	1,681	1,823	8%
General Administrative Expenses (-)	187	228	22%
Marketing and Sales Expenses (-)	875	1,018	16%
Other Operating Income	94	121	29%
Other Operating Expense (-)	64	40	-37%
OPERATING PROFIT	648	657	1%
Adjustments	38	104	-
Share of Investments' Loss Accounted by Using The Equity Method (+)	3	55	1513%
Income From Investment Assistance (+)	35	49	41%
EBIT	687	762	11%
Cost of Sales_Depreciation	549	620	13%
General Administrative Expenses_Depreciation	18	23	28%
Marketing and Sales Expenses_Depreciation	6	6	5%
EBITDA	1,260	1,411	12%
Operating Lease Expenses	175	149	-15%
Adjusted Short term Lease Expenses (Wet-lease)*	48	209	340%
EBITDAR	1,483	1,770	19%
EBITDAR MARGIN	18.0%	18.0%	

(*): Adjusted for A/C Rent portion (Aprox. 70%)

Cargo Transportation



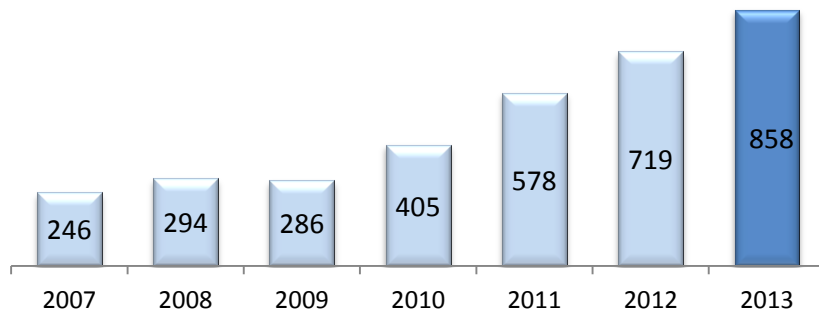
International
Award
by *STAT Times*

Fastest
Growing Cargo
Airline

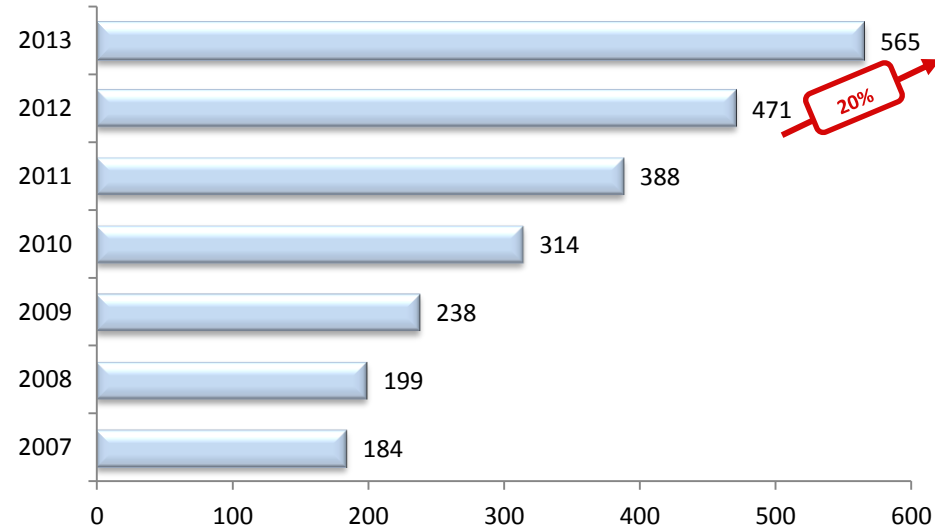
9

9th largest cargo
carrier of Europe in
total carried cargo

Cargo Revenue Evolution (USD mn)



Cargo Tonnage Carried ('000 Ton)



- Leading cargo carrier in total export and import cargo in Turkey.
- As of December 2013, operates 48 destinations with its 3 A310-300 and 6 A330-200F freighters besides 243 destinations with 224 passenger aircraft.

- › Regional Training Partner for IATA & IATA Authorized Training Center.
- › Provides training services for about 20.000 people each year
- › Currently has 46 instructors with 40 classrooms.
- › Provides training services in these areas:
 - › Technical (Theoretical and Practical)
 - › Commercial and Ground Handling
 - › Quality and Management Trainings
 - › Marketing and Sales Trainings
 - › Computer and IT Trainings
 - › SAP Trainings



Turkish Airlines Flight Training Center

Offers Cockpit Crew Training , Cabin Crew Training, Ground Training and Simulators with:

- › 6 full Flight Simulators for B737 800s, A320s, B777-300ER, A330/340 aircraft
- › 1 FNPT II MCC
- › 4 Flight Training Devices for A320, A330/340, B737-800 and B777
- › 1 A320 Door Trainer, 1 B777 Door Trainer
- › A340 "Business class", B737 "Economy Class" Cabin Service Trainer (CST)
- › B737/A310/A320/A340 Cabin Emergency Evacuation Trainer(CEET)

Subsidiaries & Affiliates

Turkish Airlines Group 2013		Number of Personnel	Revenue (mn USD)	% of Sales to Turkish Airlines	Partnership Structure
1	THY (Consolidated)	18,882*	9,826	-	%49 ÖİB - %51 Open to Public
2	Turkish Ground Services	7,834	240	77%	%50 THY - %50 Havaş
3	THY Turkish Do&Co	3,431	328	85%	%50 THY - %50 Do&Co
4	Sun Express (Turkey & Germany Consolidated)	2,773	1,183	17%	%50 THY - %50 Lufthansa
5	Turkish HABOM	2,297	53	20%	% 100 THY
6	THY Turkish Technic	1,981	514	71%	% 100 THY
7	Turkish Opet Aviation Fuels	230	2,459	80%	%50 THY - %50 Opet
8	Pratt Whitney THY Turkish Engine Center (TEC)	204	130	77%	%51 PW - %49 THY
9	Aircraft Seat Manufacturing Industry & Trade, Inc.	25	0	0%	THY & THY Teknik %50-Assan Hanil %50
10	Goodrich Turkish Airlines Technical Service Center	22	8	40%	%60 Goodrich - %40 THY Teknik
11	Turkbine Technical Gas Turbines Maintenance & Repair, Inc.	16	1	-	%50 THY Teknik - %50 Zorlu O&M
12	Turkish Cabin Interior Systems Industries, Inc.	72	1	85%	%30 THY - %21 THY Teknik - %49 TAI
13	THY Aydın Çıldır Airport Management, Inc.	-	1	0%	%100 THY

* THY A.O. Personnel

Subsidiaries & Affiliates

Turkish Technic

- › Owned 100% by THY.
- › Provides maintenance services to more than 100 customers, including international airlines such as Lufthansa, KLM, BA and Alitalia as well as domestic airlines.

TURKISH HABOM (Maintenance Repair & Overhaul Center)

- › MNG Teknik A.Ş., (acquired by Turkish Airlines in May 2013) and HABOM A.Ş. (established on 21 June 2012 as a wholly-owned subsidiary of Turkish Airlines) merged under the name of THY HABOM A.Ş. in September 2013.
- › The company provides aviation maintenance and repair services at Atatürk Airport. With the new facility established in Istanbul Sabiha Gokcen International Airport, Turkish Habom aims to become the largest maintenance, repair and modification center in the region.

Goodrich THY Technic Service Center

- › Provides repair, overhaul and modification services for Nacelle, Thrust Reverser, and its components; for Turkish Airlines and other customers from Turkish domestic and International markets.
- › The 4.000 sq meters (indoor) facility is located in Gebze Organized Industrial Zone



Turkish Engine Center

- › Provides engine maintenance, repair and overhaul (MRO) services to customers located in Turkey, surrounding regions and worldwide.
- › The environmentally efficient engine overhaul facility has total usage area of 100,000 sq. meters located at the Sabiha Gokcen International Airport.

Turkish Seat Industries (TSI)

- › Formed in 2011, stakes of 50%, 45%, and 5% are respectively held by Assan Hanil Group, Turkish Airlines, and Turkish Technic.
- › The company was set up to design and manufacture airline seats, and to make, modify, market, and sell spare parts to Turkish Airlines and other international airline companies.
- › The seats are based on an automated production system, which employs a zero fault production principle and is currently the world's most efficiently produced aircraft seat. The seats are built using 100% Turkish products and Turkish production.
- › The first aircraft equipped with the new seats is a Turkish Airlines B737-800. The seats will initially be used on the B737-800s of Turkish Airlines fleet and then be installed on the Airbus single-aisle fleet of A319s, A320s and A321s.
- › The production which started in 2014, has an annual seat capacity of 10 thousand. By 2024, it is planned to increase the seat capacity to 50 thousand.



Subsidiaries & Affiliates



Turkish OPET

- › In terms of investment on jet fuel supply; Turkish Airlines established a jet fuel supply company together with local oil retailer OPET on September 2009.
- › The business activity of the established company is to supply jet fuel to any type of aircraft.
- › Started supplying jet fuel to THY for all domestic airports as of July 1st 2011.



Turkish Do&Co

- › Since 2007, operating nine gourmet kitchens all over Turkey: Istanbul (Atatürk and Sabiha Gökçen), Ankara, Antalya, Izmir, Bodrum, Trabzon, Dalaman and Adana. Over 60 national and international airlines are catered from these locations.
- › Turkish Airlines won the “Best Business Class Catering” award at the 2013 Skytrax World Airline Awards and “World's Best Economy Class Onboard Catering” award at the 2010 Skytrax Awards with Turkish Do&Co.



TGS Ground Services

- › Owned 50% - %50 by THY and Havaş Havaalanları Yer Hizmetleri A.Ş.
- › Provides ground services to Turkish Airlines since the beginning of 2010, currently at eight major airports in Turkey: Istanbul (Ataturk and Sabiha Gokcen), Izmir, Ankara, Antalya, Adana, Bodrum, Dalaman.

Subsidiaries & Affiliates



Date of Creation

1989

2011

Business Model

Charter + Scheduled

Charter + Scheduled

Charter + Scheduled

Destinations

21 in Germany, 21 in Turkey, 60 other

11 in Germany, 12 in Turkey, 5 in Egypt, 7 in Spain/Canary Islands and 8 other

-

Fleet

19 B737-800 + 34 operated for THY

9 B737-800

62

Seat Capacity

9,317

1.701

11,018

of Passengers

5.5 million

1.2 million

6.7 million

Load Factor

83,8 %

85,1%

84.1 %

Revenues - 2013

704 mn € (2012:577 mn €)

194 mn € (2012:175 mn €)

890 mn € (2012:753 mn €)

Net Income - 2013

39 mn €

3.5 mn €

42.5 mn €

50% - 50% subsidiary company of Lufthansa and Turkish Airlines.

Market leader in charter flights between Germany and Turkey.

SunExpress have finalized an order for 50 Boeing next generation narrow body aircraft to be delivered between 2015 and 2021.

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