



OVERVIEW

Turkish Airlines flies to 352 destinations in 131 countries having the largest international flight network in the world.

Flight Network

Countries Served	131
Number of Destinations	352

Actively operating flights to 289 destinations across 122 countries.



İSTANBUL: A NATURAL HUB

Istanbul serves as a strategic hub on global routes, reducing flight durations and offering the flexibility to optimally deploy various aircraft types. As one of the world's largest airports, Istanbul Airport contributes to Turkish Airlines' operational efficiency and strengthens its connectivity. In 2024, Istanbul Airport led Europe in terms of average daily flights.



FLEET:

Turkish Airlines' fleet consists of 338 narrow-body, 130 wide-body passenger aircraft and 24 cargo aircraft. Narrow-body aircraft represent approximately 70% of the total fleet.

	December 2024	Total
Wide Body	A330-2/3	49
	B777-3ER	34
	A350-9	24
	B787-9	23
	TOTAL	130
Narrow Body	B737-8/9 MAX	39
	A321/320 NEO	82
	B737-8/9	109
	A321/320/319	108
	TOTAL	338
Cargo	A330-200F	10
	B777F	8
	Wet Lease	6
	TOTAL	24
GRAND TOTAL	492	



SHAREHOLDING STRUCTURE:

50.88%	Free Float on Borsa Istanbul
49.12%	Türkiye Wealth Fund
<0.01%	The Republic of Türkiye Ministry of Treasury and Finance Privatization Administration (Group C)



FINANCIAL AND OPERATIONAL DATA

Financial ¹ (Consolidated)	2024	Change 24/23
Revenue	22,669	8.2%
<i>Passenger</i>	18,444	4.0%
<i>Cargo</i>	3,495	34.6%
<i>Technical</i>	541	1.9%
Profit from Main Operations	2,413	-15.6%
EBITDAR	5,744	-5.5%
EBITDAR Margin	25.3%	-3.7 pt
Net Profit²	3,425	17.5%
RASK³ (USc)	8.92	0.0%
CASK⁴ (USc)	8.17	5.0%

¹USD in millions, except CASK and RASK

²Excluding the one-time positive tax contribution of USD 3.1 billion recorded in 2023.

³RASK: Total Revenue / ASK

⁴CASK: Total Expenses / ASK

Operational	2024	Change 24/23
Passengers (mn)	85.2	2.1%
<i>Domestic</i>	30.6	0.7%
<i>International</i>	54.6	2.9%
ASK¹ (billion km)	254	8.2%
RPK² (billion km)	209	7.7%
Load Factor (%)	82.2	-0.4 pt

¹ASK: Available Seat Kilometers

²RPK: Revenue Passenger Kilometers



EMPLOYEES

Position	Headcount
Turkish Airlines	34,974
Turkish Technic	11,818
Turkish Support Services	11,394
Other*	5,269
Total	63,455

* Includes employees in fully consolidated subsidiaries of Turkish Airlines.





SENIOR MANAGEMENT

Position	Name
CEO	Bilal Ekşi
Chief Financial Officer	Assoc. Prof. Murat Şeker
Chief Commercial Officer	Ahmet Olmuştur
Chief Operations Officer	M. Akif Konar
Chief Investment & Strategy Officer	Levent Konukcu
Chief HR Officer	Abdulkerim Çay
Chief Flight Operations Officer	Mehmet Kadaifçiler
Chief Cargo Officer	Ali Türk
Chief Information Technology Officer	Dr. Kerem Kızıltunç



SUBSIDIARIES AND AFFILIATES

Name	Participation
Turkish Technic	100%
Turkish Technology	100%
Turkish Airlines Flight Academy	100%
AJet Hava Taşımacılığı A.Ş.	100%
THY Air Cargo Transport (Widect)	100%
Turkish Support Services	100%
THY Financial Technologies (TKPAY)	100%
THY Gayrimenkul Yatırım Hizmetleri A.Ş.	100%
THY Spor A.Ş.	99.99%
TCI Aircraft Interiors	80%
Turkish Fuel Services	25%
Sun Express Aviation	50%
Turkish OPET Aviation Fuels	50%
Turkish Ground Services	50%
Turkish Do&Co Catering Services	50%
Pratt&Whitney Turkish Engine Center	49%
We World Express Limited	45%
Turkish Nacelle Center	40%
Air Albania SHPK	49%



GLOBAL ALLIANCES AND CODESHARE PARTNERS

Turkish Airlines is a member of Star Alliance - the world's largest airline group. Star Alliance network offers more than 17,500 daily flights to 1,150 airports in 189 countries. Furthermore, Turkish Airlines has code share agreements with 59 airlines around the world as of December 2024.



2024 AWARDS

- APEX - World Class 2024
- APEX - 2024 Regional-Europe: Best Food & Beverage
- APEX - 2024 Europe: Best Entertainment
- Skytrax - Best Airline in Europe
- Skytrax - Best Business Class Onboard Catering 2024
- Skytrax – Best Airline in South Europe
- Airline Economics - European Supported Finance Deal of the Year
- Airline Economics - European Overall Deal of the Year
- Airline Economics - Global Lease Deal of the Year
- Airline Economics - JOLCO Deal of the Year
- Airline Economics - Supported Finance Deal of the Year



SUSTAINABILITY

- Selected as the “Most Sustainable Flag Carrier Airline” by World Finance for the third time.
- New-generation aircraft, which are 10-15% more fuel-efficient, account for 34% of our fleet.
- Achieved 70 thousand tons of fuel savings in 2024.
- Prevented 221 thousand tons of carbon emissions in 2024.
- Regular SAF usage on flights to 13 destinations in Europe.
- Targeting a 1% reduction in total fuel consumption through operational improvements by 2033.
- Planning to meet at least 5% of the energy needs of our new buildings from renewable sources.

