



OVERVIEW

As of June 2024, Turkish Airlines flies to 349 destinations in 130 countries having the largest international flight network in the world.

Flight Network

Countries Served	130
Number of Destinations	349



ISTANBUL: A NATURAL HUB

Istanbul serves as a strategic hub on global routes, reducing flight durations and offering the flexibility to optimally deploy various aircraft types. Istanbul Airport enhances connectivity without capacity constraints, enabling Turkish Airlines to operate in one of the largest single-terminal airports in the world. In 2023, Istanbul Airport led Europe in terms of average daily flights.



FLEET:

As of June 2024, our operations were supported by a diverse fleet comprising 125 twin-aisle, 307 single-aisle passenger aircraft and 25 cargo aircraft. Notably, single-aisle aircraft represented approximately 70% of the total fleet.

	June 2024	Total
Wide Body	A330-2/3	49
	B777-3ER	34
	A350-9	19
	B787-9	23
	TOTAL	125
Narrow Body	B737-8/9 MAX	39
	A321/320 NEO	67
	B737-8/9	100
	A321/320/319	101
	TOTAL	307
Cargo	A330-200F	10
	B777F	8
	Wet Lease	7
	TOTAL	25
GRAND TOTAL	457	



SHAREHOLDING STRUCTURE:

50.88%	Free float on Borsa Istanbul
49.12%	Türkiye Wealth Fund
<0.01%	The Republic of Türkiye Ministry of Treasury and Finance Privatization Administration (Group C)



FINANCIAL AND OPERATIONAL DATA 2023

Financial ¹ (Consolidated)	2023	Change 23/22
Revenue	20,942	13.7%
<i>Passenger</i>	17,727	24.0%
<i>Cargo</i>	2,596	-30.5%
<i>Technical</i>	531	44.7%
Profit from Main Operations	2,859	2.9%
EBITDAR	6,077	13.0%
EBITDAR Margin	29.0%	-0.2 pt
Net Profit	6,021	121.0%
RASK² (USc)	8.92	-2.4%
CASK³ (USc)	7.78	-0.1%

¹ USD in millions, except CASK and RASK figures

² RASK: Total Revenue / ASK

³ CASK: Total Expenses / ASK

Operational	2023	Change 23/22
Passengers (mn)	83.4	16%
<i>Domestic</i>	30.4	19%
<i>International</i>	53	14%
ASK¹ (billion km)	235	16%
RPK² (billion km)	194	19%
Load Factor (%)	82.6	1.9 pt

¹ ASK: Available Seat Kilometers

² RPK: Revenue Passenger Kilometers



EMPLOYEES

Position	Headcount
Turkish Airlines	33,138
Turkish Technic	10,522
Turkish Support Services	9,975
Other*	2,249
Total	55,884

* Includes Ajet, Turkish Cargo, Turkish Airlines Technology, Turkish Flight Training and Airport Operations Inc. and TCI.





SENIOR MANAGEMENT

Position	Name
CEO	Bilal Ekşi
Chief Financial Officer	Assoc. Prof. Murat Şeker
Chief Commercial Officer	Ahmet Olmuştur
Chief Operations Officer	M. Akif Konar
Chief Investment & Strategy Officer	Levent Konukçu
Chief HR Officer	Abdulkerim Çay
Chief Flight Operations Officer	Mehmet Kadaifçiler
Chief Cargo Officer	Ali Türk
Chief Information Technology Officer	Kerem Kızıltunç, Ph.D.



SUBSIDIARIES AND AFFILIATES

Name	Participation*
Turkish Technic Inc.	100%
Turkish Airlines Technology Inc.	100%
Turkish Flight Training and Airport Operations Inc.	100%
AJet Hava Taşımacılığı A.Ş.	100%
Turkish Airlines Air Cargo Transport Inc.	100%
Turkish Support Services Inc.	100%
Turkish Airlines Financial Technologies	100%
Turkish Cabin Interior Systems Inc.	80%
Turkish Fuel Services Inc.	25%
Sun Express Aviation Inc.	50%
Turkish Opet Aviation Fuels Inc.	50%
Turkish Ground Services Inc.	50%
Turkish Do&Co Catering Services Inc.	50%
Pratt&Whitney Turkish Engine Center	49%
We World Express Limited	45%
Goodrich Turkish Technic Service Center	40%
Air Albania SHPK	49%



GLOBAL ALLIANCES AND CODESHARE PARTNERS

Turkish Airlines is a member of Star Alliance - the world's largest airline group. Star Alliance network offers more than 16,000 daily flights to 1,200 airports in 186 countries. Furthermore, Turkish Airlines has code share agreements with 60 airlines around the world as of December 2023.



2023 AWARDS

- APEX - World Class 2023
- APEX - Five-Star Global Airline
- Skytrax - Best Airline in Europe
- World Finance - Most Sustainable Flag Carrier
- APEX - 2023 Passenger Choice Award for Best Inflight Entertainment System in Europe
- APEX - 2023 Passenger Choice Award for Best Food & Beverage in Europe
- Skytrax - Best Airline in Southern Europe
- Skytrax - Best Business Class Catering
- Skytrax - Best Economy Class Catering
- Skytrax - Best Economy Class Seat in Europe



SUSTAINABILITY

- New generation aircraft, which is 10-15% more fuel efficient, constitute 31% of the fleet.
- 71,830 tons of fuel saved in 2023.
- 226,265 tons of CO2 emissions avoided in 2023.
- Used SAF regularly on flights from 13 destinations in Europe.
- Started using SAF in our European cargo flights once a week.
- Offered 'CO2mission' voluntary carbon offsetting program for passengers.
- Aiming to save 1% of total fuel consumption through operational improvements until 2033.
- Aiming to meet at least 5% of the energy needs in the new buildings from renewable sources.

