

Overview

As of December 2022, Turkish Airlines flies to 342 destinations in 129 countries having the largest international flight network in the world. This country coverage is greater than any other airline in the world.

Route Network	
Countries Served	129
# of Airports Served	342
Destination Cities	337

Istanbul: A Natural Hub

Istanbul, as a transfer point on global routes, reduces flight time and introduces the flexibility to use a variety of aircraft types optimally. Istanbul Airport provides competitive advantages and improved connectivity by allowing Turkish Airlines to operate in one of the largest airports with a single terminal building. Istanbul Airport has ranked the number 1 airport in Europe by passenger traffic volume in 2022.

Shareholding Structure:

50.88% Free float on Borsa Istanbul
49.12% Türkiye Wealth Fund

Fleet

As of December 2022, the number of aircraft in the Turkish Airlines fleet is 394 including 21 cargo aircraft, with an average fleet age of 8.7 years.

Double-aisle aircraft constitute about 28% of the total number of aircraft in fleet. Due to the effect of stage length and seat capacity, contribution of wide body aircraft to the production is more than 50%.

31.12.2022	Aircraft	Total
Wide Body	A330-200	13
	A330-300	37
	B777-3ER	33
	A350-900	11
	B787-9	16
	Total	110
Narrow Body	A319-100	6
	A320-200	11
	A321-200	65
	A321 NEO	44
	A320-NEO	3
	B737-900ER	15
	B737-800	79
	B737-8 MAX	27
	B737-9 MAX	5
	B737-800 WL	8
	Total	263
Cargo	A330-200F	10
	B777F	8
	Wet Lease	3
	Total	21
Grand Total	394	

Company Facts for December 2022

Financial* (Consolidated)	2022	Change 22/19
Revenue	18,426	39%
<i>Passenger</i>	14,291	28%
<i>Cargo</i>	3,735	121%
<i>Technical</i>	367	20%
Profit from Main Operations	2,779	217%
EBITDA	4,947	91%
EBITDA Margin	26.8%	7.3 pt
Net Profit	2.725	258%
RASK¹ (USc)	9.14	29.6%
CASK² (USc)	7.79	15.6%

* USD in millions, except CASK and RASK figures

¹ RASK: Total Passenger / ASK

² CASK: Total Expenses / ASK



Operational	2022	Change 22/19
Passengers (mn)	71.8	-3%
<i>Domestic</i>	25.5	-16%
<i>International</i>	46.3	5%
ASK¹ (million km)	201,735	7%
RPK² (million km)	162,665	6%
Load Factor (%)	80.6	-1 pt

¹ ASK: Available Seat Kilometers

² RPK: Revenue Passenger Kilometers

Subsidiaries and Affiliates

Name	Participation*
Turkish Technic	100%
THY Uçuş Eğitim ve Havalimanı İşl. A.Ş.	100%
THY Uluslararası Yatırım ve Taş. A.Ş.	100%
THY Teknoloji ve Bilişim A.Ş.	100%
THY Hava Kargo Taşımacılığı A. Ş.	100%
Sun Express	50%
Turkish Opet Aviation Fuels	50%
Turkish Ground Services (TGS)	50%
Turkish Do&Co	50%
Turkish Cabin Interior Systems (TCI)	80.09%
P&W THY Turkish Engine Center (TEC)	49%
Air Albania SHPK	49%
We World Express Ltd.	45%
Goodrich & Turkish Technic Service Center	40%
Tax Free Zone (Tax Refund)	30%
TFS Akaryakıt Hizmetleri A.Ş.	25%

* Direct & Indirect

Senior Management

Position	Name
CEO	Bilal Ekşi
Chief Financial Officer	Assoc. Prof. Murat Şeker
Chief Marketing Officer	Ahmet Olmuşur
Chief Commercial Officer	Kerem Sarp
Chief Investment Officer	Levent Konukçu
Chief HR Officer	Abdulkerim Çay
Chief Flight Operations Officer	Mehmet Kadaifçiler
Chief Cargo Officer	Turhan Özen
Chief Corporate Development & IT Officer	Kerem Kızıltunç, Ph.D.

Employees

Position	Headcount
Turkish Airlines	29,520
Turkish Technic	9,318
Other*	1,407
Total	40,245

* Includes Turkish Airlines Technology, Turkish Flight Training and Airport Operations Inc and TCI.

Global Alliances and Code Share Partners

Turkish Airlines is a member of Star Alliance - the world's largest airline group. Star Alliance network offers more than 10,000 daily flights to 1,200 airports in 184 countries. Furthermore, Turkish Airlines has code share agreements with 54 airlines around the world as of December 2022.

2022 Awards

- Best Airline in Europe
- Best Business Class Catering
- Best Airline in Southern Europe
- Best Economy Class Airline in Europe
- APEX World Class 2022
- APEX Passenger Choice Awards - "Five Star Global Airline"
- Tech Brands Turkey / Pazarlamasyon - Turkey's Most Technological Airline Brand
- 2022 APEX Passenger Choice Award for Best Food & Beverage in Europe
- 2022 APEX Passenger Choice Award for Best Seat in Europe
- Brand Finance - "Turkey's Most Valuable Brand" Award
- TİM "Service Export Special Award"